

MINUTES OF MEETING
OF THE INDUSTRIAL COMMISSION OF ARIZONA
Held at 800 West Washington Street
Auditorium and Conference Room 308
Phoenix, Arizona 85007
Thursday, April 27, 2017 – 1:00 p.m.

Present:	Dale L. Schultz	Chairman
	Joseph M. Hennelly, Jr.	Vice Chair
	Scott P. LeMarr	Commissioner
	Robin S. Orchard	Commissioner
	Steven J. Krenzel	Commissioner
	James Ashley	Director
	Jason M. Porter	Chief Legal Counsel
	Melinda Poppe	Deputy Director
	Jacqueline Kurth	Medical Resource Office Manager
	Bob Charles	Legislative Affairs Chief / Public Information Officer
	Sylvia Simpson	Chief Financial Officer
	William Warren	ADOSH Director
	Brett Steurer	Compliance Officer
	Chris Brandon	Compliance Officer
	Devon Shaffer	Compliance Officer
	Kara Dimas	Commission Secretary

Chairman Schultz convened the Commission meeting at 1:00 p.m., noting a quorum present. He explained that the Commission meeting will be recessed after the second agenda item, regarding the Physicians' and Pharmaceutical Fee Schedule, after which the Commission meeting will resume in the third floor Commissioners' Conference Room for all remaining agenda items.

Public Hearing to accept comments and other information regarding the 2017-2018 Arizona Physicians' and Pharmaceutical Fee Schedule (Fee Schedule) established under A.R.S. § 23-908(B).

The following attendees addressed the Commission during the Public Hearing: Chic Older, Arizona Medical Association; Mark Greenfield; Scott Zeilinger, The Healthcare Group; Robert Holden, AAPA Networks; Cathy Vines, CopperPoint; Pete Wertheim, Arizona Osteopathic Medical Association; John Nassar; Cynthia Driskell, PTPN Arizona; Mike Miller, Kinect Physical Therapy; Michael H. Winer; Sara Sparman; Karen Ruiz and Pablo Ruiz, White Tanks Physical Therapy; Mark Hyland, STI PT & Rehab; Mark Osborn; Dianne McCallister, Express Scripts; Laura Markey; Darryl Engle; and Gerome Gibson.

A written transcript of the Public Hearing is attached hereto.

Chairman Schultz recessed the meeting at 2:40 p.m. The meeting reconvened at 2:55 p.m. in Conference Room 308. Also present was Clawson Williams with Snell & Wilmer.

Approval of Minutes of April 6, 2017 and April 13, 2017 Regular Meetings and April 6, 2017 Executive Session Minutes.

Vice Chair Hennelly moved to approve the Minutes of the April 6, 2017 regular session meeting and Commissioner LeMarr seconded the motion. Chairman Schultz, Vice Chair Hennelly, Commissioner LeMarr, and Commissioner Orchard voted in favor of the motion. Commissioner Krenzel abstained. The motion passed.

Vice Chair Hennelly moved to approve the Minutes of the April 13, 2017 regular session meeting and Commissioner Orchard seconded the motion. Chairman Schultz, Vice Chair Hennelly, and Commissioner Orchard voted in favor of the motion. Commissioner LeMarr and Commissioner Krenzel abstained. The motion passed.

Commissioner Orchard moved to approve the Minutes of the April 6, 2017 executive session meeting and Vice Chair Hennelly seconded the motion. Chairman Schultz, Vice Chair Hennelly, Commissioner LeMarr, and Commissioner Orchard voted in favor of the motion. Commissioner Krenzel abstained. The motion passed.

Consent Agenda:

All items following under this agenda item are consent matters and will be considered by a single motion with no discussion unless a Commissioner asks to remove an item on the consent agenda to be discussed and voted on separately. The Commission may move into Executive Session under A.R.S. § 38-431.03(A)(2) to discuss records exempt by law from public inspection. Legal action involving a final vote or decision shall not be taken in Executive Session. If such action is required, then it will be taken in General Session.

a. Approval of Proposed Civil Penalties Against Uninsured Employers.

1. 2C16/17-0778 Azelite Logistics, LLC, dba Moving Buddies
2. 2C16/17-1937 Brute Machinery Independent, LLC, fna Baker Machinery, Inc.
3. 2C16/17-1234 Legacy Mortgage and Investment Corporation, dba Legacy Lending USA
4. 2C16/17-1161 Triscape Landscaping and Sprinklers, L.L.C.
5. 2C16/17-1573 Woodys Tire Center Inc.

b. Approval of Requests for Renewal of Self-Insurance Authority.

1. ABF Freight System, Inc.
2. MTD Southwest, Inc.
3. The Home Depot, Inc.

Chairman Schultz noted the significant improvement in the experience modification rating for ABF Freight Systems, Inc.

Vice Chair Hennelly moved to approve the items on the Consent Agenda and Commissioner LeMarr seconded the motion. Chairman Schultz, Vice Chair Hennelly, Commissioner LeMarr, Commissioner Orchard, and Commissioner Krenzel voted in favor of the motion. The motion passed.

Discussion and Action of Arizona Division of Occupational Safety and Health Proposed Citations and Penalties.

Chairman Schultz discussed the purposes and processes involved in the Commission's consideration of ADOSH citations and proposed penalties.

Far West Supply, Inc.
3337 W McDowell Rd
Phoenix, AZ 85009

Complaint
Years in Business: 33
Empl. Covered by inspection: 3

Site Location: 3337 W McDowell Rd
Phoenix, AZ 85009
Inspection No: D2289-1208753
Inspection Date: 01/31/2017

SERIOUS – Citation 1 - Item 1 –

- a) 6337 W McDowell Rd, Phoenix, AZ 85009: Exit routes were not arranged so that employees will not have to travel toward a high hazard area, unless the path of travel is effectively shielded from the high hazard area by suitable partitions or other physical barriers. (29 CFR 1910.37(a)(2)).
- b) 6337 W McDowell Rd, Phoenix, AZ 85009: Exit routes identified by the facility emergency action plan were not free and unobstructed as materials and equipment were placed within exit routes and exit routes led to dead-end corridors. (29 CFR 1910.37(a)(3)).
- c) 6337 W McDowell Rd, Phoenix, AZ 85009: Signs were not posted along the exit access indicating the direction of travel to the nearest exit and exit discharge when the direction of travel to the exit or exit discharge was not immediately apparent. (29 CFR 1910.37(b)(4)).
- d) 6337 W McDowell Rd, Phoenix, AZ 85009: Each doorway or passage along an exit access that could be mistaken for an exit was not marked "Not an Exit" or similar designation, or be identified by a sign indicating its actual use. (29 CFR 1910.37(b)(5)).
- e) 6337 W McDowell Rd, Phoenix, AZ 85009: Exit signage at the North entrance/exit door was not illuminated by a reliable light source. (29 CFR 1910.37(b)(6)).
Div. Proposal - \$1,500.00 Formula Amt. - \$1,500.00

SERIOUS – Citation 1 - Item 2 –

- a) Chemical mixing area: The employer had 255 gallons of identified category 3 flammable liquids in containers outside of a storage room or storage cabinet. (29 CFR 1910.106(e)(2)(ii)(b)(2)).
- b) Chemical mixing area: Flammable liquids were not drawn from or transferred into vessels, containers, or portable tanks within a building only through a closed piping system, from safety cans, by means of a device drawing through the top, or from a container or portable tanks by gravity through an approved self-closing valve. (29 CFR 1910.106(e)(2)(iv)(d)).
- c) Chemical mixing area: Category 1 or 2 flammable liquids, or Category 3 flammable liquids with a flashpoint below 100 °F (37.8 °C), were dispensed into containers without the nozzle and container being electrically interconnected. (29 CFR 1910.106(e)(6)(ii)).
Div. Proposal - \$1,050.00 Formula Amt. - \$1,050.00

SERIOUS – Citation 1 - Item 3 –

- a) Chemical mixing area: A written respiratory protection program was not established and implemented for employees using both a 3M half face-piece respirator model 5200, equipped with organic vapor cartridges, 3M part 6001 and a North full face-piece respirator model 5400, equipped with organic vapor and acid gas cartridges, that included a medical evaluation, fit testing, procedures for proper use, procedures for cleaning, training and procedures for evaluating the effectiveness of the program. (29 CFR 1910.134(c)(1)).
- b) Chemical mixing area: A medical evaluation was not provided to determine an employee's ability to use both a 3M half face-piece respirator model 5200, equipped with organic vapor cartridges, 3M part 6001 and a North full face-piece respirator model 5400, equipped with organic vapor and acid gas cartridges, when mixing and transferring chemicals. (29 CFR 1910.134(e)(1)).
- c) Chemical mixing area: Employee(s) were not fit tested prior to required, initial use of both a 3M half face-piece respirator model 5200, equipped with organic vapor cartridges, 3M part 6001 and a North full face-piece respirator model 5400, equipped with organic vapor and acid gas cartridges, when mixing and transferring chemicals. (29 CFR 1910.134(f)(2)).
- d) Chemical mixing area: Both a 3M half face-piece respirator model 5200, equipped with organic vapor cartridges, 3M part 6001 and a North full face-piece respirator model 5400, equipped with organic vapor and acid gas cartridges, were not stored to protect them from damage, contamination, and dust. (29 CFR 1910.134(h)(2)(i)).
- e) Chemical mixing area: Employee(s) who were required to wear either a 3M half face-piece respirator model 5200, equipped with organic vapor cartridges, 3M part 6001 and a North full face-piece respirator model 5400, equipped with organic vapor and acid gas cartridges, were not trained on respiratory protection elements outlined in section (i)-(vii). (29 CFR 1910.134(k)(1)).

Div. Proposal - \$600.00

Formula Amt. - \$600.00

SERIOUS – Citation 1 - Item 4 –

- a) Chemical mixing area: The employer did not perform initial monitoring to determine each employee's exposure to methylene chloride. (29 CFR 1910.1052(d)(2)).
- b) Chemical mixing room: Employer did not provide personal protective equipment that was resistant to methylene chloride when employees handled and mixed methylene chloride. (29 CFR 1910.1052(h)(1)).
- c) Chemical mixing area: The employer provided respirators to employees that were not appropriate to the hazard for which employees were exposed. (29 CFR 1910.134(d)(1)(i)).
- d) Chemical mixing area: An emergency eyewash station providing 15 minutes of continuous water flow was not available to employees who work with corrosive chemicals such as 99% monoethanolamine, 20% ammonium hydroxide, caustic soda granules and toxic methylene chloride. (29 CFR 1910.151(c)).

Div. Proposal - \$1,500.00

Formula Amt. - \$1,500.00

SERIOUS – Citation 1 - Item 5 –

- a) Chemical mixing area: A written hazard communication program had not been developed and implemented at the job site for employees who were potentially exposed in the workplace to hazardous chemicals, materials, and/or substances such as methylene chloride, monoethanolamine, glycol ether, and xylene when mixing and packaging chemicals. (29 CFR 1910.1200(e)(1)).
- b) Chemical mixing operations: The employer did not ensure that each container of hazardous chemicals such as methylene chloride, monoethanolamine, glycol ether, and xylene in the workplace were labeled, tagged or marked with the information required by 29 CFR 1910.1200(f)(1)(i) through 29 CFR 1910.1200(f)(1)(v). (29 CFR 1910.1200(f)(6)(i)).
- c) Chemical mixing area: The employer did not have updated Safety Data Sheets (SDS) for each hazardous chemical in use and as a chemical producer did not develop SDS's for products. (29 CFR 1910.1200(g)(1)).
- d) Chemical mixing area: Employees were not provided effective information and training as specified in 29 CFR 1910.1200(h)(1) and (2) on hazardous chemicals in their work area at the time of their initial assignment and whenever a new hazard was introduced in. (29 CFR 1910.1200(h)).

Div. Proposal - \$1,050.00
TOTAL PENALTY - \$5,700.00

Formula Amt. - \$1,050.00
TOTAL FORMULA AMT. - \$5,700.00

Mr. Warren summarized the citations and proposed penalties and reviewed the photographs.

Commissioner Krenzel and Mr. Warren discussed the timeline for the abatement process.

Commissioner Orchard and Mr. Schaffer discussed abatement efforts made by the company. Commissioner Orchard commended ADOSH on its report and groupings.

Commissioner Orchard and Mr. Warren discussed exit route access, the type of chemicals in use, inadequate personal protective equipment, and incorrect labeling of chemicals.

Commissioner Orchard and Mr. Shaffer discussed the proposed penalties and the amount of abatement that will be required.

Commissioner LeMarr and Mr. Schaffer discussed the operations of the business, the company's use of propane tanks, and the nature of the identified hazards.

Vice Chair Hennelly commended ADOSH on the report and groupings. Vice Chair Hennelly, Mr. Schaffer, Mr. Warren, and Commissioner LeMarr discussed the number of employees at the worksite, who the employees worked for, and the legal status of the employees.

Commissioner LeMarr moved to approve the citations and proposed penalties as presented and Commissioner Krenzel seconded the motion. Chairman Schultz, Vice Chair Hennelly, Commissioner LeMarr, Commissioner Orchard, and Commissioner Krenzel voted in favor of the motion. The motion passed.

Desert Floor Coatings, Inc.
3337 W McDowell Rd
Phoenix, AZ 85009

Unprogrammed Related
Years in Business: 25
Empl. Covered by inspection: 4

Site Location: 3337 W McDowell Rd
Phoenix, AZ 85009
Inspection No: D2289-1208755
Inspection Date: 01/31/2017

SERIOUS – Citation 1 - Item 1 –

- a) Remote job sites: Personal protective equipment, including personal protective equipment for eyes, face, head, and extremities, protective clothing, respiratory devices, and protective shields and barriers, was not provided, used, or maintained in a sanitary and reliable condition it was necessary by reason of hazards of processes or environment, chemical hazards, radiological hazards, or mechanical irritants encountered in a manner capable of causing injury or impairment in the function of any part of the body through absorption, inhalation, or physical contact. (29 CFR 1926.95(a)).
- b) Chemical mixing area: An emergency eyewash station providing 15 minutes of continuous water flow was not available to employees who work with corrosive chemicals such as monoethanolamine, ammonium hydroxide, caustic soda granules, various epoxies and toxic methylene chloride. (29 CFR 1910.151(c)).
- Div. Proposal - \$1,050.00 Formula Amt. - \$1,050.00

SERIOUS – Citation 1 - Item 2 – Remote job sites: The employer did not perform initial monitoring to determine each employee's exposure to methylene chloride. (29 CFR 1910.1052(d)(2)).

Div. Proposal - \$1,500.00 Formula Amt. - \$1,500.00

SERIOUS – Citation 1 - Item 3 –

- a) Remote job sites: A written hazard communication program had not been developed and implemented at the job site for employees who were potentially exposed in the workplace to hazardous chemicals, materials, and/or substances such as such as methylene chloride, monoethanolamine, xylene, and various epoxies when stripping and applying flooring. (29 CFR 1910.1200(e)(1)).
- b) Remote job sites: Employees were not provided effective information and training as specified in 29 CFR 1910.1200(h)(1) and (2) on hazardous chemicals in their work area at the time of their initial assignment and whenever a new hazard was introduced in. (29 CFR 1910.1200(h)).
- c) Remote job sites: The employer did not have updated Safety Data Sheets (SDS) for each hazardous chemical in use. (29 CFR 1910.1200(g)(1)).
- d) Remote job sites: The employer did not ensure that each container of hazardous chemicals such as methylene chloride, monoethanolamine, xylene, and various epoxies when stripping and applying flooring in the workplace were labelled, tagged or marked with the information required by 29 CFR 1910.1200(f)(1)(i) through 29 CFR 1910.1200(f)(1)(v). (29 CFR 1910.1200(f)(6)(i)).
- Div. Proposal - \$1,050.00 Formula Amt. - \$1,050.00

TOTAL PENALTY - \$3,600.00

TOTAL FORMULA AMT. - \$3,600.00

Mr. Warren discussed the relationship between Far West Supply, Inc., and Desert Floor Coatings, Inc. He summarized the citations and proposed penalties and discussed the photographs.

Commissioner Krenzel, Mr. Warren, and Commissioner Orchard discussed whether ADOSH has authority to close a business when a serious hazard exists. Chairman Schultz discussed the inspection and citation process and the Commission's emphasis on prompt abatement.

Commissioner LeMarr discussed the number of employees and the size discount. Commissioner LeMarr and Mr. Warren discussed the nature of the chemical hazards present at the worksite.

Chairman Schultz and Mr. Porter discussed the ability of the Commission to cite an employer for failure to abate.

Commissioner LeMarr moved to approve the citations and proposed penalties as presented and Vice Chair Hennelly seconded the motion. Commissioner Orchard noted she was inclined to increase the proposed penalties. Chairman Schultz, Vice Chair Hennelly, Commissioner LeMarr, Commissioner Orchard, and Commissioner Krenzel voted in favor of the motion. The motion passed.

Discussion, Action, and Potential Resolution regarding Proposed Rulemaking to A.A.C. R20-5-602 to adopt the revised Federal Occupational Safety and Health standards included in Final Rule titled "Walking-Working Surfaces and Personal Protective Equipment (Fall Protection Systems)."

Mr. Warren summarized the proposed rulemaking related to A.A.C. R20-5-602 to adopt the revised Federal Occupational Safety and Health standards included in Final Rule titled "Walking-Working Surfaces and Personal Protective Equipment (Fall Protection Systems)." He noted that the Governor's Office had authorized the Commission to proceed with the proposed rulemaking. He recommended that the Commission direct ADOSH to initiate the rulemaking process.

Commissioner Orchard moved to authorize ADOSH to proceed with the proposed rulemaking to A.A.C. R20-5-620 and Commissioner Krenzel seconded the motion. Chairman Schultz, Vice Chair Hennelly, Commissioner LeMarr, Commissioner Orchard, and Commissioner Krenzel voted in favor of the motion. The motion passed.

Discussion, Action, and Potential Resolution regarding Proposed Rulemaking to A.A.C. R20-5-601 and A.A.C. R20-5-602 to adopt the revised Federal Occupational Safety and Health standards included in Final Rule titled "Occupational Exposure to Respirable Crystalline Silica; Correction."

Mr. Warren summarized the proposed rulemaking related to A.A.C. R20-5-601 and A.A.C. R20-5-602 to adopt the revised Federal Occupational Safety and Health standards included in Final Rule titled Occupational Exposure to Respirable Crystalline Silica; Correction." He noted that the Governor's Office had authorized the Commission to proceed with the proposed rulemaking. He recommended that the Commission direct ADOSH to initiate the rulemaking process.

Commissioner LeMarr reiterated his opposition to OSHA's Final Rule titled "Occupational Exposure to Respirable Crystalline Silica." He discussed the fiscal impact of the Final Rule on industry, especially in the construction industry.

Mr. Porter and Chairman Schultz discussed the scope of the proposed rulemaking.

Vice Chair Hennelly moved to authorize ADOSH to proceed with the proposed rulemaking to A.A.C. R20-5-601 and R20-5-602 and Commissioner Krenzel seconded the motion. Chairman Schultz, Vice Chair Hennelly, Commissioner Orchard, and Commissioner Krenzel voted in favor of the motion. Commissioner LeMarr voted against the motion. The motion passed.

Discussion, Action, and Potential Resolution regarding Proposed Rulemaking to A.A.C. R20-5-601 and R20-5-602 to adopt the revised Federal Occupational Safety and Health standards included in Final Rule titled "Occupational Exposure to Beryllium".

Mr. Warren summarized the proposed rulemaking related to A.A.C. R20-5-601 and R20-5-602 to adopt the revised Federal Occupational Safety and Health standards included in Final Rule titled "Occupational Exposure to Beryllium." He noted that the Governor's Office had authorized the Commission to proceed with the proposed rulemaking. He recommended that the Commission direct ADOSH to initiate the rulemaking process.

Commissioner Orchard, Mr. Warren, Commissioner LeMarr, Chairman Schultz, and Mr. Porter discussed the impact of the Final Rule on Arizona businesses and the anticipated costs associated with the new standard.

Commissioner Orchard, Mr. Warren, Mr. Ashley, and Mr. Porter discussed the rulemaking process, the timeline for the rulemaking process, the obligation of the Commission to adopt standards that are at least as effective as OSHA standards, and efforts to monitor Federal changes to any of the Final Rules.

Commissioner Orchard moved to authorize ADOSH to proceed with the proposed rulemaking to A.A.C. R20-5-601 and R20-5-602 and Vice Chair Hennelly seconded the motion. Chairman Schultz, Vice Chair Hennelly, Commissioner LeMarr, Commissioner Orchard, and Commissioner Krenzel voted in favor of the motion. The motion passed.

Discussion and/or action regarding Industrial Commission goals, objectives and key initiatives for 2016. This Agenda Item may include discussion regarding the Commission budget and review of Division, Department, and Section specific objectives.

Mr. Ashley updated the Commission on the usage of on-line services and fillable forms.

Mr. Ashley updated the Commission on the State's employee engagement survey and the agency's high response rate.

Mr. Ashley discussed the formation of a new alliance of homebuilders, which will include many Arizona homebuilders. He expressed appreciation for Connie Wilhelm, President of Central Arizona Homebuilder's, and Jackson Moll, their Government Affairs Representative, for their support of the Commission and the new alliance. Chairman Schultz noted that he believed the new alliance is the first in the nation and is evidence of the collaborative efforts the Commission is making to work with industries to promote self-regulation, sharing of best practices, and improve the culture of workplace safety.

Announcements, Scheduling of Future Meetings and Retirement Resolutions.

Chairman Schultz and Ms. Dimas discussed the upcoming Commission meeting schedule.

Mr. Ashley reminded the Commission of the upcoming trip to Sierra Vista on May 24 and 25.

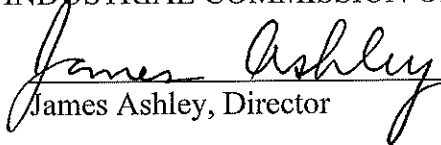
Public Comment.

There was no public comment.

Commissioner LeMarr moved to adjourn and Vice Chair Hennelly seconded the motion. Chairman Schultz, Vice Chair Hennelly, Commissioner LeMarr, Commissioner Orchard, and Commissioner Krenzel voted in favor of the motion and the meeting was adjourned at 3:55 p.m.

THE INDUSTRIAL COMMISSION OF ARIZONA

By


James Ashley, Director

ATTEST:


Kara Dimas, Commission Secretary

BEFORE THE INDUSTRIAL COMMISSION OF ARIZONA

2017 FEE SCHEDULE PUBLIC HEARING

Phoenix, Arizona
April 27, 2017
1:00 p.m.

APPEARANCES:

Dale Schultz, Chairman
Joseph Hennelly, Jr., Vice-Chairman
James Ashley, Director
Scott LeMarr, Commissioner
Robin Orchard, Commissioner
Steven Krenzel, Commissioner
Jason Porter, Chief Legal Counsel
Jacqueline Kurth, MRO Program Manager

Prepared by:
Deborah L. Wilks, RPR
Certified Court Reporter
Certificate No. 50849

(ORIGINAL)

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Phoenix, Arizona
April 27, 2017
1:00 p.m.

P R O C E E D I N G S

MR. SCHULTZ: I'd like to call this meeting of the Industrial Commission of Arizona to order, and I'd like to start our meeting with the pledge of allegiance.

Welcome to the 2017/2018 Fee Schedule hearing. This hearing is being held to give you, the regulated community, an opportunity to comment on the 2017/'18 fee schedule recommendations and to submit your own recommendations for changes to the fee schedule. In just a few moments, Jackie Kurth, the manager of the Medical Resource Office, will provide a brief overview of the staff report, which has been available for review online on the Commission's website. Those wishing to speak may do so by filling out a speaker's sheet, which we have plenty of here, but there is plenty more, so feel free. We would like to hear from as many of you as we can.

I'll call each speaker up to the podium. At the beginning of your comments and for the record please identify who you are and who you represent. You

1 will have approximately five minutes to address the
2 Commission. At the conclusion of your comments the
3 Commissioners and staff may ask you questions. In the
4 interest of time, please do not repeat what other
5 speakers have stated. If you agree with what they have
6 said, simply state such. To allow people the
7 opportunity to respond to comments made by others, the
8 record will remain open for an additional 10 business
9 days, which will be until the close of business on
10 May 11, 2017. Copies of written comments received
11 before today's hearing have already been posted online.
12 Comments received through today's hearing will also be
13 posted online on the Commission's website. Again,
14 anyone wishing to respond to comments that they have
15 heard today or written comments that are posted online
16 need to do so before the close of the record on
17 May 11th.

18 With that, Jackie, let's start with a review.

19 MS. KURTH: Good afternoon, Chairman Schultz
20 and Commissioners, and welcome, new commissioner. For
21 the record, my name is Jacqueline Kurth. I am the
22 manager of the Medical Resource Office at the
23 Industrial Commission. I would like to thank the many
24 stakeholders who have taken time to attend today's
25 meeting.

1 And before we get started, I have to say I'm
2 here with a very heavy heart. I have just learned that
3 one of our members of the workers' compensation
4 community has passed away today. That is Scott
5 Houston, who is an attorney, who was my husband's
6 business partner, and I am very, very sad, and I'm
7 sorry to have to do this today, but I'm going to muddle
8 through this, so bear with me, please.

9 I think it may be appropriate to provide a
10 little history on how we got to where we are today with
11 new methodology for the Arizona Physicians' and
12 Pharmaceutical Fee Schedule. In 2013, the director of
13 the Industrial Commission created a committee to assist
14 in the evaluation of the current fee schedule
15 development methodology and to identify potential
16 improvements to the process. This committee included
17 stakeholder representatives from the payer,
18 pharmaceutical, and medical provider community. The
19 committee unanimously agreed that any recommended
20 changes must assure that the fee schedule remains
21 relevant to Arizona and meets the needs of stakeholders
22 and participants within the Arizona workers'
23 compensation system.

24 To accomplish this, the committee studied
25 various types of methodologies used by other states and

1 the development of their jurisdiction's fee schedules.
2 The committee recommended the Commission hire a
3 consultant to perform a study of the impact of moving
4 to a resource-based relative value scale, or RBRVS.
5 The RBRVS is used by many federal and state
6 rate-setting authorities across the country and is the
7 basis for the Medicare reimbursement. The committee
8 felt this change would be successful if it was
9 approached with an initial payment stabilization
10 philosophy using Arizona-specific conversion factors,
11 coupled with an annual inflationary update process.

12 In 2015, the Commission issued a request for
13 proposal for an outside consultant to conduct a fiscal
14 impact study to examine the implement -- sorry, guys --
15 implications of implementing an RBRVS-based fee
16 schedule. Lots of tongue twisters today.

17 At last year's fee schedule hearing, we heard
18 a presentation by Public Consulting Group, PCG, and
19 learned that transitioning to an RBRVS-based
20 reimbursement methodology presents many advantages to
21 the Arizona workers' compensation system and the
22 Industrial Commission. The RBRVS system provides a
23 principled and rigorously tested system of
24 reimbursement that was developed specifically for
25 medical services reimbursement. It bases the

1 reimbursement on the resources required to provide
2 services rather than cost or other factors.

3 Currently, the ICA fee schedule is influenced
4 by seven separate states' workers' compensation fee
5 schedules, four of which are using an RBRVS-based
6 system. By transitioning to an RBRVS-based fee
7 schedule, we are aligning the fee schedule with an
8 accepted national standard that is widely used by
9 federal and state rate-setting authorities, allowing
10 the ICA to facilitate benchmarking and comparison to
11 other workers' compensation fee schedules, reducing the
12 administrative burden of the ICA's annual update and
13 review, providing flexibility to tailor the fee
14 schedule to the specific needs of Arizona's workers'
15 compensation system, and increasing some reimbursement
16 rates while decreasing others, resulting in a more
17 balanced distribution of payments across the system.

18 On July 24th, 2016, the Commissioners approved
19 the transition to an RBRVS-based fee schedule, and this
20 brings us to where we're at today. The Commission has
21 been working with PCG on transition to an RBRVS-based
22 fee schedule. Although you probably can't tell by
23 looking at the Excel file containing these changes,
24 some of the changes are significant and require a lot
25 of work by staff. I want to thank Renee Englen for her

1 hard work on the fee schedule this year. This was an
2 enormous undertaking to review over 14,000 codes and
3 establish relative value units, or RVUs, for all of
4 these codes.

5 The value of each service is measured by a
6 relative value unit, or RVU, and a service code with
7 more RVUs than another service code has a greater worth
8 than the comparison service code in terms of
9 reimbursement. I do not intend to go into detail on
10 the specifics of the methodology to develop RVUs as
11 there is detailed information regarding the methodology
12 outlined in the staff recommendations and request for
13 public comment report that was publicly posted.

14 Many here remember it wasn't long ago that the
15 Commission only reviewed a quarter of the codes per
16 year under a four-year cycle, so I will tell you that
17 we have made progress with the ability to update codes
18 annually. To arrive at the conversion factor used to
19 adjust the schedule -- the fee schedule rates, we
20 calculated rates based on 2015 workers' compensation
21 claims and ICA rates to estimate the expected payments,
22 considering all claims were paid according to the ICA
23 fee schedule rate. These estimated payments were then
24 divided by total RVUs to calculate the three conversion
25 factors.

1 For example, we use the National Council on
2 Compensation Insurance, or NCCI, data for total amount
3 paid for pathology and laboratory, medicine, physical
4 medicine, special services, evaluation management, and
5 Category 3 codes. Then we divided the total amount
6 paid by the total number of RVUs for all those codes to
7 determine the conversion factor. Additionally, a
8 15 percent reduction in combined surgery and radiology
9 reimbursement was incorporated in this model to
10 minimize the massive cut in total reimbursement for
11 surgery and radiology and resulting in a more balanced
12 distribution of payments across all service categories.
13 The recommended conversion factors are
14 Surgery/Radiology, \$82.38; All Others, \$64.63; and
15 Anesthesia, \$58.10.

16 Despite using a budget-neutral approach to
17 transition the current methodology to an RBRVS
18 methodology to set fees, there were disparate impacts
19 to some of the codes. Where ICA reimbursement values
20 for certain codes were significantly higher than that
21 of Medicare or commercial insurance, and I'm talking
22 about 300 to 400 percent higher than Medicare or
23 commercial insurance, there is a resulting decrease in
24 proposed reimbursement rates when those codes are
25 assigned relative value units, or RVUs. This is

1 because when we apply a standardized methodology such
2 as RVUs for service codes where the ICA reimbursement
3 rate is 300 percent or greater than that of Medicare or
4 commercial insurance, those codes may have seen a
5 significant change. With that said, we understand the
6 unique requirements for handling workers' compensation
7 patients, the extra time spent meeting with nurse case
8 managers, completing paperwork, and we certainly do not
9 want to lose quality physicians from the workers'
10 compensation system.

11 Let me remind everyone now that this is a
12 proposed fee schedule and not a finalized fee schedule.
13 It is the Commission's desire to hear from the
14 stakeholders to better understand concerns related to
15 the proposed RBRVS-based fee schedule. On a positive
16 note, there were a number of codes that saw an increase
17 in reimbursement values, such as your office visits and
18 physical medicine.

19 The report containing the recommendations for
20 the 2017 Arizona Physicians' and Pharmaceutical Fee
21 Schedule contains three sections. The first section is
22 a statement of issues under consideration. The second
23 section addresses the adoption of new and deleted
24 codes, general guidelines, identifiers, and modifiers
25 of the CPT codes. And the third section addresses the

1 proposed values for the codes, all of which were
2 reviewed this year. This year's values are calculated
3 by multiplying the RVU for a CPT code by the conversion
4 factor for that medical treatment or service.

5 Issues that are presented in the staff's study
6 report for which we requested public comment are as
7 follows: The first issue, the methodology used to
8 determine RVUs for the CPT codes. Again, a detailed
9 description of the methodology used is outlined in the
10 staff recommendations and request for public comment
11 report.

12 The second issue is the methodology to update
13 the value of codes. A detailed description of the
14 methodology used to update the values of codes is
15 outlined in the staff recommendations and request for
16 public comments report.

17 Three is the adoption of Physicians as
18 Assistants at Surgery: 2016 Update. This is the
19 publication that addresses when and what surgical
20 procedures typically require second and third surgical
21 assistants. This is the seventh edition of the
22 Physicians as Assistants at Surgery, a study first
23 undertaken in 1994 by the American College of Surgeons
24 and other surgical specialty organizations. The study
25 reviews all procedures listed in the surgery section of

1 the 2016 AMA current procedural terminology book. This
2 table presents information about the need for a
3 physician as an assistant at surgery. Also, please
4 note that an indication that a physician would almost
5 never be needed to assist at surgery for some
6 procedures does not imply that a physician is never
7 needed. The decision to request that a physician
8 assist at surgery remains the responsibility of the
9 primary surgeon and, when necessary, should be a
10 payable service.

11 It should be noted that the unlisted procedure
12 codes are not included in this table because by nature
13 they are undefined and vary on a case-by-case basis.

14 Our fourth issue requesting public comment on
15 is the designation of Medi-Span as the publication for
16 purposes of determining average wholesale price.
17 Medi-Span is the publication currently used for
18 determining average wholesale price, or AWP, under the
19 pharmaceutical fee schedule. Staff recommends that
20 this publication continue to be used for this purpose.

21 And the fifth issue that we are requesting
22 public comment is payment to treat -- payment to
23 treating providers who participate in healthcare
24 preferred provider organizations, outcome-based
25 networks, or specialty networks. Over the past few

1 years the Commission has received numerous complaints
2 from physicians regarding the use of shadow or phantom
3 networks in the workers' compensation system. The
4 complaints have largely indicated that payers were able
5 to take advantage of medical providers when using these
6 types of networks because these networks are
7 non-transparent. The Commission has received
8 complaints from independent medical providers and
9 physical therapists who state that oftentimes when an
10 injured worker is directly referred to a physical
11 therapist by the treating physician the injured worker
12 will be contacted by the network and told that their
13 employer or insurance carrier will not pay for their
14 medical treatment if they choose to be treated by the
15 independent medical provider. They are told by network
16 representatives that they must receive medical
17 treatment by a provider who is contracted with the
18 network. The complaints indicate that networks are
19 essentially directing care in violation of Arizona work
20 comp law.

21 In addition, medical providers have complained
22 that networks are paying them far below the Industrial
23 Commission fee schedule and referrals are made
24 dependent upon the acceptance of unfairly low
25 reimbursement rates. The Commission has seen some of

1 these tiered payment contracts. The Commission has
2 seen a number of examples of billing practices where
3 networks are retaining profits of 40 to 50 percent and
4 not passing those savings onto the Arizona employers or
5 the insurance carriers. They are getting paid more
6 than the medical provider who is providing the medical
7 treatment or service. The Arizona employers and payers
8 are not realizing large discounts or savings with these
9 types of business practices employed by some of the
10 networks. The Commission is concerned that the use of
11 certain networks is undermining the Arizona workers'
12 compensation system by making it difficult for some
13 qualified medical providers to treat injured workers.

14 I have received numerous phone calls and
15 e-mails from people this week regarding the proposed
16 network language. There seems to be a lot of
17 misinformation going around. I would like to clarify
18 that it is not the Commission's intent to interfere
19 with a payer's ability to negotiate rates below the fee
20 schedule with the network. Instead, in this scenario
21 the payer would pay the discounted rate negotiated
22 between the payer and the network, and the network
23 would be required to pay the provider at least 90
24 percent of the discounted negotiated rate. Staff is
25 proposing that the majority of payments for medical

1 treatment or services be paid to the actual provider of
2 the medical treatment or service and that under no
3 circumstances is a network permitted to retain more
4 than 10 percent of the full amount paid for providing
5 medical treatment or services. This language would not
6 apply to those medical services not covered by the
7 Commission fee schedule, such as hospital, ambulatory,
8 surgical centers, and durable medical equipment. All
9 stakeholder comments regarding this issue will be
10 carefully reviewed and considered.

11 So the following is the specific language
12 related to the network issues that we ask for comment
13 on. A provider that participates in a healthcare,
14 preferred provider, outcome-based or specialty network
15 and that delivers medical treatment and/or services to
16 an injured worker in Arizona workers' compensation
17 system must receive no less than 90 percent of the
18 Arizona Physicians' and Pharmaceutical Fee Schedule
19 allowable amount for providing medical treatment and/or
20 services or the full value of any discounted rate
21 between -- negotiated between the payer and the
22 network. A network seeking to retain a portion of
23 amounts paid for provided medical treatment or services
24 must have a written contract of participation with the
25 subject provider that includes an up-to-date disclosure

1 of rates based on the current Physicians' and
2 Pharmaceutical Fee Schedule and/or any discounted rates
3 negotiated between the network and a payer. A network
4 that does not have a written contract of participation
5 with the provider, and that includes an up-to-date
6 disclosure of rates based on the Physicians' and
7 Pharmaceutical Fee Schedule, or any rate, discounted
8 rates, negotiated between the network and a payer is
9 prohibited from retaining any portion of amounts paid
10 for the provided medical treatment of services. In
11 other words, if you don't have a contract with that
12 provider you cannot retain a portion of what they are
13 getting paid. Under no circumstances is a network
14 permitted to retain more than 10 percent of the full
15 amount paid for provided medical treatment or services.
16 The terms "payer" and "provider" shall have the
17 definitions stated in Administrative -- Arizona
18 Administrative Code R20-5-1302.

19 And with that, Chairman Schultz and the
20 Commissioners, I would be happy to answer any of your
21 questions. Thank you.

22 MR. SCHULTZ: Commissioners, questions for
23 Jackie?

24 Thank you, Jackie.

25 MS. KURTH: You're very welcome.

1 MR. SCHULTZ: I will begin with hearing public
2 comments.

3 Before we start that, though, I would like to
4 emphasize a few things that Jackie has told you about,
5 and that this is not something that is just happening.
6 2013 is when this process started. This is not
7 precipitous, and this is in response to stakeholder
8 input. This is not just something that the Commission
9 has come up with and is imposing upon the community.
10 This comes from the stakeholders.

11 I will also tell you this is not being done
12 lightly. The Commission has reviewed tens of thousands
13 of data points relative to establishment of this fee
14 schedule. The proposed fee schedule has been compared
15 to the existing fee schedule. It's been compared to
16 provider reimbursement under treating the same code,
17 the same patient, the same procedure, against Medicare
18 reimbursement, against commercial insurer
19 reimbursement, and, in fact, also against the actual
20 receipts of providers that they have agreed to under
21 contracts which they have voluntarily entered into.
22 And so this is not, once again, something that we have
23 just decided we're going to implement. It's been
24 carefully studied, and includes studies of -- studies
25 from other states and national studies about the

1 tipping points at which point the reimbursement
2 actually drives providers from the workers'
3 compensation system, and that has also been
4 incorporated in the establishment of these rates.

5 As Jackie said, there is no intent to drive
6 folks from the system. As I'm absolutely positive you
7 can see if you look at the entirety of the fee schedule
8 and the other provisions that we're adopting, the
9 intent is to make it much easier for providers to
10 participate in workers' compensation, both by making
11 this not only similar to but exactly as the proposed
12 billing and charging procedures that they currently use
13 for Medicare and commercial-insured patient. This will
14 simplify office procedures tremendously.

15 And on top of that, the Commission is also
16 making huge strides in genuinely making it easier for
17 all stakeholders to do business with the Commission.
18 That's about establishing fillable forms on line, the
19 ability to interact with the Commission without having
20 to come down here, without having to create paper and
21 waste paper and time, the ability for physicians to
22 give testimony from their offices to participate in
23 hearings remotely. We are working hard to make the
24 Arizona Industrial Commission responsive and it much
25 easier to participate in the workers' compensation

1 system of Arizona.

2 With that, the first speaker request I have is
3 Chic Older.

4 Chic, would you introduce yourself and
5 indicate who you're representing.

6 MR. OLDER: Thank you. I'm Chic Older from
7 the Arizona Medical Association, and after doing a
8 little calculating I'd like to invite you all to my
9 32nd meeting here.

10 I really appreciate what you said, and in
11 preparing today I was thinking about it, that I have
12 been coming down here for 32 years to do this, and I'm
13 proud of the fact -- you should be proud of the fact
14 that the Commission is probably -- the Industrial
15 Commission is probably the only place that I know of in
16 Arizona where we have actually been able to collaborate
17 and make sure that there is a robust and highly
18 effective system delivering healthcare. There is no
19 other place that I get to sit up there and tell you
20 about what I think and ask you to make these changes,
21 so -- and we've made a number of changes. I've seen a
22 number of different systems come and go that we've been
23 a part of, and I've always felt that the motivation of
24 the Commission is to make sure, as you said,
25 Mr. Chairman, that quality physicians are willing to

1 take care of injured workers, and the system is one to
2 be envied. And there have been many years where people
3 have called me and said, "What are you doing in
4 Arizona? Because we have complete total dysfunction if
5 our particular state." And they're large states like
6 Texas, for example, and California. So I appreciate
7 that, and that needs to be acknowledged, and that's the
8 basis of my comments.

9 And I'm today just trying to point out some
10 places where I think the Commission should look. We
11 have been completely and totally involved in the
12 evolution of this new system. There has never been an
13 opportunity where I didn't have the opportunity to sit
14 down and talk directly with Jackie or with the
15 consultants that were involved. It has been -- it
16 defines what transparency means in how we have
17 operated, so I really appreciate that.

18 I have three places I want to focus on today.
19 I believe that the anesthesia conversion factor that
20 you're using still remains below community norms. We
21 had the opportunity, having nothing to do with this,
22 but in another bill at the state legislature that had
23 to do with surprise billing that brought forth and made
24 it crystal clear that the insurance payment schedule is
25 in such disorder, and that while physicians are

1 generally not motivated by money, they are demotivated
2 by when they feel it falls below an appropriate level.

3 And anesthesia services are actually -- they
4 fall really into your lap in so many cases, because the
5 patient doesn't really get a chance to make that
6 decision. And the general anesthesia conversion factor
7 that I'm able to ascertain -- you may have access --
8 more access to fee schedules than I do, but the ones
9 that I have been able to look at generally use a factor
10 of between 70 and 100 in this community and statewide.
11 And anesthesiologists do have the opportunity to say,
12 "I'm sorry. I don't take care of workers' compensation
13 cases." So I think it should be of concern to you, and
14 given the whole parameter of the evolution of what
15 you're doing I want to point out to you that I think
16 that factor that's being used is low, and I feel like
17 it should be raised up to the bare -- to what I
18 consider -- I don't want to say bare minimum -- to the
19 reasonable minimum of 70, which is a community
20 standard. And I'd like to ask you to look at that and
21 then check your resources to see if your information
22 corroborates with mine.

23 Second, I fully well understand that there
24 are -- there have to be changes. We were a part of
25 this, and I do believe that the RBRVS system is a way

1 more scientific system than what we were doing. You
2 can say de facto we were using an RBRVS system because
3 we were incorporating four states that used it. And I
4 can remember sitting in and talking with you,
5 Mr. Chairman, and with executive directors, and going,
6 "It's kind of amazing. It actually works out as it
7 should." But it always did, and it was a reasonable
8 system that compensated -- it wasn't a place you were
9 going to make a lot of money, but you felt like if you
10 were a physician you were going to be compensated
11 reasonably, even though it demanded a lot more.

12 I'm concerned that there are some huge
13 outliers that will take a hit as a result of the new
14 system, and I'd like to ask the Commission if you would
15 please consider putting in place what I will call a
16 stop-loss recommendation, and I say it on both sides.
17 I'm asking and suggesting that you consider that no
18 code be dropped in compensation more than 5 percent or
19 raised more than 5 percent and that you cap this at
20 three years. It will ultimately catch up with itself.
21 So that if you're seeing something, and you see all of
22 a sudden you're looking at something that you've been
23 doing, and the next day you're looking to sustain a
24 50-percent reduction, I think that that is way too much
25 to ask physicians to tolerate at this given point.

1 You know, whether you like it or not you're
2 having to be a part of the entire system that is in
3 such turmoil and flux it's incredible, and I don't want
4 physicians to leave this system. We've got a terrific
5 system that above all I think needs to be preserved, so
6 I ask the Commission to please look at this. You'll
7 see I've set it forth here, and take a look at what you
8 can do to say -- to take away the extreme changes that
9 this new system brought forth. And, again, in both
10 directions.

11 My final comment is about the discounts, and I
12 appreciate what you're saying. I come back to the
13 relevance of the entire scheme. You have done such a
14 good job of trying to put in place a reasonable fee
15 schedule. I see no reason why there should be
16 discounts allowed at all. Think of what you would say
17 if I came here in and said, "I think you ought to raise
18 everything 10 percent because other people are
19 discounting it 10 percent." I feel this is a good
20 system. You're trying your best to make this more
21 scientific than it's ever been in my 33 years of coming
22 down here. It's got a good base. You've done terrific
23 work. I think the consultants did a great job. Your
24 staff has done a great job. I don't think there should
25 be any discounting at all. This should be the fee

1 schedule, and it will eliminate a lot of problems.

2 The Commission responded to our concerns a
3 number of years ago on a regulatory basis when
4 saying -- physicians would show up and say, "Nobody can
5 show me what contract I signed." And -- and you did
6 something about that, and it was appropriate. I think
7 you should have the same level of confidence in your
8 new fee schedule and say, "This is a good schedule. It
9 shouldn't -- it shouldn't be deviated from."

10 Those are my three comments today. I
11 really -- this is a terrific effort on your part. I
12 really appreciate where this is going. It's going to
13 come a really huge circle from where we first started
14 some years ago. And I stand ready for questions, if
15 there are any.

16 MR. SCHULTZ: Questions?

17 Okay. Thank you, Mr. Older.

18 Next we have Dr. Mark Greenfield.

19 DR. GREENFIELD: Mr. Chairman, Commissioners,
20 Director, thank you for the opportunity. Jackie, that
21 was a great introduction.

22 How do you do workers' comp? Simple question,
23 isn't it? It's a question that presumes a level of
24 knowledge and expertise. It's a question that my
25 colleagues have asked me many times over the years.

1 Some of them are sitting in this room, some of them
2 that I have mentored and explained to them how to do
3 workers' comp. Other orthopedic surgeons haven't asked
4 me how to scope a knee. They know how to scope a knee.
5 They haven't asked me how to do a hip replacement.
6 They haven't asked me to how to fix an ankle,
7 Dr. Nassar. But they've asked me how to do workers'
8 comp, so it's different.

9 There is a level of expectation and expertise
10 that goes into this. It's just not the medical
11 treatment that we provide. Not only have I mentored
12 physicians over the years of how to work our system,
13 but I've actually been asked by a national healthcare
14 system to go across the country in other states and
15 actually teach their providers on how to do workers'
16 compensation.

17 The current level of reimbursement allows for
18 fair compensation to the level of services that we
19 provide. A reduction in fees will lead to reduction in
20 services. For example, we are able to get in patients
21 in a timely and efficient manner for those of us who
22 work in the work comp arena. If there is delays in
23 that, those are direct costs back to the employers.

24 The amount of forms and paperwork that we take
25 care of on a daily basis is insurmountable,

1 Mr. Chairman. We have adjusters, nurse case managers,
2 nurse case managers that are at the office all the
3 time. In my waiting room sometimes there is a half a
4 dozen sitting in there. We give time for them. We
5 give time to them before their visit, sometimes during
6 the visit, and many times they ask to see us after the
7 visit.

8 And just on Tuesday there was a nurse case
9 manager who did a fly-by. Their patient wasn't even
10 scheduled to be seen in the office on Tuesday, but she
11 stopped by anyway because she knew, "Well, Dr.
12 Greenfield has five minutes to talk to me." And sure
13 enough, we brought her back, and I did speak to her
14 about that case, when in fact the patient wasn't even
15 scheduled for the day. That was a free service that I
16 provided, no cost to the insurance company, no cost to
17 anybody else other than the time I provided.

18 The amount of phone calls we get are
19 insurmountable, not to mention peer reviews now. We
20 can't do anything, practically, a procedure, without
21 having to speak to somebody in another state. They
22 call us at the most impromptu times. We're not
23 available, and then we're going to have to track them
24 down in order to get time to justify our indications to
25 do the surgical procedure, which has already been very

1 well delineated in the medical records. We make
2 ourselves available for doctors. On my drive over here
3 just now, five phone calls from the same referring
4 physician because he wasn't sure if it was something an
5 orthopedic surgeon needed to do or see and what tests
6 he should get. We make ourselves available to these
7 calls in the current system.

8 We address causation. We have to be able to
9 decide on whether the mechanism of injury supports what
10 the injured worker is presenting with, and those of us
11 who are in the system understand that, but a lot of
12 providers out there don't understand that, and a lot of
13 these cases just go on and on at the cost of the
14 insurance company when it could have been shut down at
15 the very beginning.

16 Work status forms: I don't know,
17 Mr. Chairman, if you've ever filled out a CA-17 form
18 from the Department of Labor, but any physicians in
19 here who see Department of Labor -- it's very time
20 consuming. We do these as services to treat the
21 workers' comp population.

22 We have multiple follow-up visits with these
23 patients. Most of the time in the post-operative
24 period we're not being paid for these. These are just
25 so we can constantly increase their work statuses and

1 get these patients back to work. In the private sector
2 it's not that way, but in the workers' comp world it
3 is. So multiple more visits, many of the times at no
4 fee. We're doing it free just to move the cases along.
5 We have to establish when a patient is permanent and
6 stationary, whether they're at maximum medical
7 improvement. Most physicians don't even understand
8 what those terms mean, let alone know when the patient
9 is at maximum medical improvement. We have to review
10 IME reports and go over those with the patients and
11 address those issues with the patients. A lot of
12 physicians don't even know what an IME is.

13 We've been asked to take over care. Many of
14 us who have been in this arena for a long time have
15 working relationships with nurse case managers and
16 adjusters. I just had one on Tuesday where the
17 adjuster pleaded with me to take over care. It was a
18 patient who had a fracture which was already treated
19 elsewhere by somebody else. The patient was unhappy
20 with that, and they also had a knee injury as well.
21 And I agreed as a favor to the adjuster that I would
22 take over care on a relatively new surgerized patient
23 just as a service that I'm providing.

24 Not to mention ICA testimonies, preparing for
25 the testimony. And in all due respect, the Commission

1 does compensate it, but it's not very much for the
2 amount of time that we put in the night before that I'm
3 reading through these files so I'm prepared. So there
4 is a lot of things that go into what we do. These are
5 services that we provide that we're not being
6 compensated for.

7 Impairment ratings: When a patient is
8 considered MMI, permanent and stationary, we provide
9 impairment ratings. A lot of physicians who don't
10 understand workers' comp don't even know what an
11 impairment rating is. Oftentimes you'll see them send
12 the patient out for an IME, so now the insurance
13 company is paying \$1,500 to \$2,000 plus just for an
14 impairment rating that takes a minute or two to
15 calculate out and provide in your report. If I'm not
16 being compensated in my fees, I'm not going to provide
17 impairment ratings, and my patients will all go out for
18 IMEs at increase of costs.

19 I spoke to one of my colleagues the other day
20 whose representative is here in the audience. I won't
21 mention his name, but he does a lot of revision-type,
22 difficult procedures, and he told me that he won't
23 accept the fee schedule for the revisions and difficult
24 cases. He's just going to charge cash. And the
25 insurance company can pay for that for them, the

1 patient will either pay for that for them, but if they
2 want his expertise, because there is very few people in
3 the Valley who offer his service, he's going to go on a
4 cash basis and will not provide those services under
5 the proposed fee schedule.

6 So nurse case managers -- I just had a
7 conversation before I left the office on my way down
8 here. They go, "Where are you going, Dr. Greenfield?"

9 "I have to go to the Industrial Commission.
10 Oh, my God. You have no idea what they're going to be
11 doing."

12 So her response is true. Her response is most
13 doctors don't even want to see work comp patients, and
14 if they do, they don't understand it. They don't know
15 how to do work comp. Cases go on and on with no
16 closure. They don't understand causation. They don't
17 understand return to work. They don't understand
18 impairment ratings, and they don't understand MMI.

19 So my recommendation: Decreased reimbursement
20 is really not a deterrent. This will reduce costs per
21 individual codes, but it will result in a higher cost
22 per case at the very end. Classic economics: Decrease
23 the price, it will meet with a decrease in supply of
24 physicians who are willing to do this. There are some
25 mega groups in the Valley who perhaps may be willing to

1 continue to do this, but they look at the bottom line.
2 They have a McDonald's theory that I have to sell a
3 bunch of 99-cent hamburgers, and that's fine, and
4 that's what will happen. You don't deter from doing
5 surgeries. In fact, you will actually increase the
6 amount of surgeries that are being performed because
7 those of us who do this treatment as a boutique, niche
8 type of practice won't be doing it, and those who are
9 looking at the bottom line in mass and volume will
10 actually be doing more procedures than less. I
11 understand the Commission is trying to increase the E&M
12 codes to make it -- to make up the difference for the
13 surgical procedures, but in fact there will be
14 providers out there who actually do more procedures to
15 make up for the difference.

16 Finally, there is a difference in the
17 expertise that we provide, and we should be compensated
18 fairly for the services that are expected of us and
19 that we have been providing thus far. As a consequence
20 of treating Arizona injured workers, we see a lower
21 volume of patients. When we are spending 20 minutes
22 discussing work status with a patient and then
23 15 minutes after the visit with the nurse case manager,
24 I could have seen a half a dozen Cigna patients in the
25 meantime, so I cannot make this up in volume. The

1 services that we provide take time, and the services
2 should be appreciated.

3 I speak to adjusters out of state all the
4 time, and their comments are always, "Dr. Greenfield,
5 why can't all states be like Arizona?" We are highly
6 respected across the country in the services that the
7 providers provide in our state. We need to ensure
8 access to quality care and to compensate providers for
9 the additional administrative responsibilities that are
10 attached to treating Arizona injured workers. If we're
11 going to get Cigna fees, then there will be Cigna
12 services. The medical care won't change, but the
13 administrative services will. It's not just scoping a
14 knee, Commissioners. There is much more to it.

15 Thank you. Any questions?

16 MR. SCHULTZ: Questions for Dr. Greenfield?

17 Thank you very much. And I would truly
18 encourage you, if you are going to make written
19 comments, and we would appreciate that, that you
20 include any specifics you might be able to share with
21 us about those codes and the cost to you of providing
22 those additional services and the additional burdens of
23 recordkeeping and the other administrative work that
24 goes along with it, because we are very much attempting
25 to try and make the fee schedule as fair as we possibly

1 can.

2 Thank you for your appearance and your
3 comments.

4 DR. GREENFIELD: Thank you.

5 MR. SCHULTZ: And now Scott Zeilinger.

6 I would just like to remind everyone that if
7 your issues have been covered before please just so
8 state because we have a significant stack of folks who
9 would like to share with us.

10 MR. ZEILINGER: Chairman and Commissioners,
11 thank you. Chic and Dr. Greenfield took about half of
12 my presentation so --

13 MR. SCHULTZ: If you could, identify yourself
14 and who you are representing.

15 MR. ZEILINGER: I'm sorry. I'm sorry. Scott
16 Zeilinger. I'm with The Healthcare Group, and I
17 provide administrative services to physician practices
18 primarily in the Tucson area.

19 MR. SCHULTZ: Great.

20 MR. ZEILINGER: You know, the administrative
21 burdens that Dr. Greenfield said, that's -- I'm not
22 going to repeat that. Really what I really want to
23 focus on is that we analyzed and modeled the relative
24 impact of these proposed changes to procedures that are
25 conducted in a facility setting, and that created a

1 40-percent reduction in the overall reimbursement for
2 those procedures. We totally agree with an RBRVS
3 system and that it's the right methodology to use.
4 However, we believe that it penalizes those physicians
5 who choose to perform their procedures in a
6 facility-type setting, so we believe that there is
7 going to be unintended consequences.

8 Number one, a fiscal impact study stated that
9 it may drive providers away from providing workers'
10 compensation. It's already difficult to find
11 specialists to refer to who are willing to see workers'
12 compensation patients, but you may also unintentionally
13 increase costs by that because the physicians may
14 choose to add additional services if they wish to use
15 their office setting.

16 So in summary, we support the philosophy to
17 change to the RBRVS methodology. However, we request
18 the Commission to look at the specifics as it relates
19 to facility versus in-office procedures. Thank you.

20 MR. SCHULTZ: Thank you.

21 Questions?

22 Thank you, and once again, if you would
23 provide us with any specific data in your written
24 comments, if you wish to provide written comments.
25 Thank you.

1 And next is Robert Holden.

2 MR. HOLDEN: Good afternoon, Mr. Chairman and
3 Commissioners. My name is Robert Holden. I'm here on
4 behalf of the American Association of Payers,
5 Administrators, and Networks. We're the national trade
6 association for network entities in the workers' comp
7 market, and I appreciate the opportunity to provide
8 some comments and will be following up with some
9 written comments, and I'll -- we're trying to get that
10 there.

11 We agree with the statement that you made
12 earlier that in order to take a discount you have to
13 have a contract. Contractual access is absolutely
14 essential, and we're pleased that the Commission has
15 engaged on some rulemaking on that front. We just
16 couldn't agree more on that. The reason we're
17 commenting upon Section A(5), the network changes
18 there, is the -- what we see is a somewhat arbitrary
19 limit of network costs at 10 percent. We haven't seen
20 that in any other states, and we don't think that it
21 will allow our members to continue to do the things
22 that they've been doing in terms of providing value in
23 the system.

24 And to get into that, networks provide a
25 number of services: credentialing, clinical oversight,

1 fraud detection, standardization, utilization of
2 electronic billing, coordination of medical reports.
3 And in something that was just presented at IIC at
4 their spring meeting just this week, it's shown that in
5 instances in which networks are used injured workers
6 have a much faster access not only to the first visit
7 with providers, but also they're much faster to access
8 PT and OT services. So there are a lot of value --
9 valuable services that our networks provide, and we'd
10 like to continue to do that. And we understand the
11 tremendous amount of work you do in oversight, and we'd
12 like to continue to provide the services that can
13 assist you with that.

14 So, again, we have worked as an organization
15 both with national -- national groups, like the
16 National Conference of Insurance Legislatures and NAIC,
17 developed model rules on this instance. We've worked
18 with individual states to address this issue, the PPO
19 issue. So, again, it's something that we've worked
20 with regulatory officials and legislators to get a
21 handle on. We're very pleased to work with you to do
22 that in Arizona. We're just unclear on how this
23 10-percent cap on our costs leads to that endpoint.
24 So, again, very pleased to work with you moving forward
25 on this, and we're trying to get Arizona-specific

1 information from NCCI to put together that report.
2 That will be present in our comments, if we can get
3 that. But, regardless, we'll give that to you as soon
4 as possible.

5 MR. SCHULTZ: Questions for Mr. Holder?

6 MS. ORCHARD: Thank you, Mr. Chairman.

7 I was just going to ask you that, Mr. Holden,
8 I was at the conference, and I missed that, so if you
9 would like to make sure that we get a copy of that --

10 MR. HOLDEN: Absolutely.

11 MS. ORCHARD: -- that'd be great.

12 MR. HOLDEN: Thank you.

13 MR. SCHULTZ: And, also, you know, I will tell
14 you that it's always been my experience that criticism
15 is easy to come by; problem solving is much more
16 difficult. And so in your written comments when you
17 address issues, we would appreciate data relative to
18 your position, but also then if you would offer
19 alternative solutions that might help us to improve our
20 fee schedule, because that's the intent of the work of
21 the Commission.

22 Thank you, Mr. Holden.

23 MR. HOLDEN: Thank you, Mr. Chairman.

24 MR. SCHULTZ: Cathy Vines.

25 MS. VINES: Good afternoon, Mr. Commissioner,

1 Commissioners, and all of the stakeholders. Nice to
2 see so many people this year. I would agree with the
3 comments that the chairman made about the Industrial
4 Commission.

5 MR. SCHULTZ: By the way, this is Cathy Vines.
6 She represents CopperPoint.

7 MS. VINES: I'm sorry. CopperPoint Insurance
8 Company.

9 I would agree with the comments that the
10 chairman made regarding the ICA improvements in the
11 ease to do business. We all appreciate that, and we
12 certainly all are enjoying many of those enhancements.
13 And, again, thank you to the Commission for listening
14 and acting on the stakeholder concerns regarding the
15 fee schedule methodology. Several years and many hours
16 have been put in by Ms. Kurth and the MRO team.
17 They're very much appreciated. These changes, as you
18 mentioned, will definitely allow for easier annual
19 updates and will align Arizona workers' comp standards
20 to those used in general health while maintaining
21 Arizona specifics.

22 CopperPoint is still conducting an evaluation
23 of the financial impact of these changes and is not
24 prepared to offer additional comments at this time.
25 However, we do share some concerns with the

1 self-insureds and other stakeholders regarding the
2 proposed network language. We are concerned that the
3 proposal might inadvertently constrain legitimate
4 efforts to contain medical costs. Payers might be
5 required to pay more for certain services than the open
6 market might otherwise bear. This also might drive
7 some of the legitimate networks out of the Arizona
8 market, given the increased administrative contracting
9 burdens.

10 And, lastly, given the substantial portion of
11 the medical dollars spent on drugs and the opioid
12 epidemic we're seeing, we're concerned how this might
13 impact availability of pharmacy benefit managers who
14 have successfully partnered with payers and pharmacies
15 to manage and control medications. This relationship
16 is especially important given the adoption of ODG
17 treatment guidelines and the formulary. CopperPoint
18 would gladly participate in a stakeholder advisory
19 forum to better understand the concerns that have been
20 brought forth to the Commission and to recommend a
21 consensus solution.

22 Again, thank you to the Commission for the
23 efforts to modernize the fee schedule. They're much
24 appreciated, and we will look to submit written
25 comments by the close.

1 MR. SCHULTZ: Thank you.

2 Questions for Ms. Vine?

3 And, Cathy, I would personally appreciate any
4 comments in your written comments that might address
5 the issue of the abuse that we're attempting to correct
6 in the predatory practices of certain networks that
7 have actually reached the extent of potentially putting
8 our private Arizona-based providers, individual
9 providers, out of business, and so if you would include
10 any thoughts you have or any other possible solutions,
11 I would personally greatly appreciate that.

12 MS. VINES: We'll look to include them. As
13 some of the Commissioners know, CopperPoint basically
14 uses and runs and administers our own direct contracts
15 through our preferred provider network, preferred
16 connection network, with the providers directly, so we
17 for the most part have limited dealings with some of
18 the national networks, but I will search for examples
19 and submit them.

20 MR. SCHULTZ: Thank you.

21 Next, Pete Wertheim.

22 MR. WERTHEIM: Good afternoon, Mr. Chairman,
23 members of the Commission. My name is Pete Wertheim.
24 I'm the executive director of the Arizona Osteopathic
25 Medical Association. I just want to say on the outset

1 I concur with Chic Older, my counterpart, and the other
2 physicians' comments, so I won't elaborate on them. I
3 do want to commend you for the process that led up to
4 this, particularly Jackie and her staff. They've been
5 exemplary in their service.

6 On the outset, we certainly understand the
7 rationale for the conversion. I think it all makes
8 sense. We certainly appreciate the reduction of
9 administrative expenses, the need for all the
10 cumbersome updates, and the response to changing
11 healthcare. I would say also change is the only
12 constant right now in healthcare, it seems like,
13 especially for specialists who are in high demand and
14 in short supply. So in isolation, some of these rate
15 adjustments might on the surface appear as sustainable.
16 They're numbers on a balance sheet. But just please be
17 mindful of the entire system, the changes that are
18 occurring elsewhere in totality through Medicare,
19 through MACRA, ACOs, marketplace, throughout the
20 smaller health plan networks, and now we can add
21 surprise billing reform now to that list. So we are
22 concerned that the physicians who are able, and if able
23 to, will leave the program if too much is placed upon
24 them. So while change can be managed to a certain
25 degree when it's predictable and can be moderated, we

1 concur with the stop-loss approach transitioning into
2 this, and over time I'm sure it will be all very
3 positive.

4 We also thank you for the consideration on the
5 allowable amounts on the services and policies, the PPO
6 provision. This is a problem for all providers.
7 Nationally represented surveys of U.S. physicians
8 report roughly one-sixth of a physician's working hours
9 are consumed by administrative tasks, 14 to 27 percent
10 of their overall working hours per week. They don't
11 have the time or money to track down these
12 ever-changing networks. It is not worth the time and
13 money, and I believe these networks are able to use
14 this to their benefit, which is why this practice is
15 occurring. This is not a good use of the provider's
16 time. We need transparency. And this ultimately
17 impacts patients' access to care. Every minute spent
18 trying to track these down is a minute away from those
19 patients.

20 I haven't heard -- we heard about the
21 challenges of the health plans, but this is a new one
22 for me to hear about, a shortage of networks and all
23 these other things. And I think it's -- the 90 percent
24 is I would say a great starting point.

25 So with that said, I thank you for allowing me

1 to speak today. I will try to get some written
2 comments in for you. I'm a newbie to this, so my
3 specifics aren't quite as technical as others. Thank
4 you very much.

5 MR. SCHULTZ: Thank you.

6 Questions for Mr. Wertheim?

7 And I want to tell you that coming from
8 healthcare myself, I understand that there is pressures
9 from all directions, what Medicare is doing with lower
10 extremity bundling. Anyway, some of their other more
11 recent changes have to be creating pressures
12 everywhere. Thank you.

13 MR. WERTHEIM: Thank you.

14 MR. SCHULTZ: We will take them into
15 consideration.

16 Dr. Nassar.

17 DR. NASSAR: Good afternoon. My name is John
18 Nassar. I'm an orthopedic surgeon here in Arizona, and
19 I've had the privilege of treating injured workers for
20 16 years now in Arizona. And my concern -- I
21 understand the rationale in going to an RBRVS system,
22 and I hope you appreciate that it is not entirely
23 applicable to an injured worker. Caring for an injured
24 worker is very different. With the Medicare patients,
25 one of the flaws is that it doesn't reimburse the

1 providers in the office well enough compared to the
2 surgeons because they're spending an inordinate amount
3 of time with complex medical issues. It's different
4 with an injured worker where there is an injury and we
5 have a focus.

6 By adopting the plan -- or the proposed plan
7 by the consultants with the conversion factor, there
8 is, by using your own words, a massive shift of dollars
9 away from the surgical side to the office side, and as
10 a surgeon I don't think that is fair, and I think that
11 is going to definitely affect access. It's similar to
12 Mr. Older's second point. You know, you put a stopgap
13 measure of about 15 percent I think in the conversion
14 factor, but in looking at individual codes from a
15 selfish orthopedic surgeon, it's really a reduction of
16 anywhere from 30 to 50 percent in reimbursement costs
17 for the procedure, and that's not sustainable. And so
18 I don't know, you know, what the stopgap is. Mr. Older
19 mentioned about 5 percent, you know, above or below.
20 That seems reasonable. But adopting the numbers the
21 way they are now -- and I know it's preliminary --
22 would be a disaster for the surgeons, and it's not --
23 it's not fair to us. So I want to keep treating
24 injured workers. I want to be fair. I understand the
25 rationale, but I would just ask you to please look at

1 those conversion factors on the surgical side and see
2 the impact on the surgeons. And if it's a decrease,
3 it's impossible for us to continue to care. Thank you.

4 MR. SCHULTZ: Questions for the doctor?

5 I would truly appreciate if you could provide
6 us written comments, and in most particular how this
7 new reimbursement rate would compare to rates that
8 you've already signed contracts to provide care for,
9 because from our review actually these -- the proposed
10 rates are above what many folks are actually receiving
11 under contracts they enter into voluntarily, so I'm
12 looking for additional information in that area, so --

13 DR. NASSAR: If I could comment, you know,
14 insurance companies don't let us, you know, communicate
15 that data with other people, number one. And, number
16 two, and I'm not going to repeat all the added stuff
17 that goes into caring with an injured worker. You
18 know, to compare that to taking care of a Medicare
19 patient or a patient of United or Blue Cross is not a
20 fair comparison. It's not fair to apply the RBRVS
21 system to injured workers without taking into
22 consideration some of these other factors.

23 I understand why you need to do it. I'm not
24 saying, you know, it's not right. It's not for me to
25 argue that point. But you have to take into

1 consideration some of the other factors on how it's
2 different taking care of these workers compared to a
3 commercial payer. So to look at that reimbursement
4 rate and compare it to the injured workers with all due
5 respect is not fair.

6 MR. SCHULTZ: Thank you.

7 Cynthia Driskell.

8 MS. DRISKELL: Good afternoon, Commissioner,
9 Director, and members of the Commission. My name is
10 Cynthia Driskell. I'm a physical therapist. I'm an
11 owner of Carefree Physical Therapy and vice-president
12 of PTPN Arizona. PTPN Arizona is a rehabilitation
13 provider network, and we've been owned and operated in
14 Arizona since 1994. We provide credentialing,
15 contracting, QA, and referral programs for physical
16 therapists, over 150 clinics in the state. We contract
17 through group health plans, employer groups, and
18 workers' compensation payers throughout local, state,
19 and regional contracts.

20 We're here to comment about the proposed
21 language on networks and specifically would like to
22 support the proposed guidelines. It would ensure that
23 Arizona rehabilitation providers receive fair payment
24 through participation with referred or specialty
25 networks. The reasons for our support are to provide

1 greater transparency for all parties, to eliminate
2 factors that drive down the quality of therapy provided
3 to injured workers, and to ensure that employers and
4 payers are receiving value for their required fee
5 schedule payments. We feel that therapy networks do
6 provide positive service in the workers' comp market.
7 We provide added savings for payers while absorbing
8 administrative or operational costs on behalf of the
9 therapy providers. We also provide the opportunity for
10 small local providers, such as myself, to participate
11 in larger contract agreements. Therapy networks can
12 operate from a variety of business models. For
13 example, PTPN charges an annual membership fee that
14 applies across the board to all contracts, so all
15 discounted treatment fees go directly to the therapy
16 providers. Our providers know the specifics of each
17 contract and may choose to opt out of any discounted
18 contract that does not meet with their approval.

19 Lack of disclosure on contracted rates has
20 resulted in providers seeing payments as low as 40 or
21 50 percent below the fee schedule. It's been an issue
22 for some time. Therapy providers are also unaware of
23 the administrative fees retained by many networks.
24 Providers have had to turn away work comp referrals
25 because they could not afford to take the discounted

1 fees plus high administrative percentages off the fee
2 schedule. The contracts may come from out-of-state
3 TPAs, forcing patients to a very limited panel of
4 providers, even if the employer is not allowed to
5 direct medical care. Patients have experienced
6 interrupted care due to transfers to an in-network
7 provider once care has already begun with a provider of
8 their choice.

9 The quality of therapy provided can be
10 negatively affected by low payment and high
11 administrative fees. Therapists spend less direct care
12 time with patients, use more therapy extenders, and
13 provide more passive modalities. The employer payer
14 truly gets less therapy for their money when high
15 administrative fees are retained.

16 We thank the Commission for their attention to
17 this issue. We've had many favorable conversations in
18 the past with staff, and we appreciate being able to
19 work forward with it in the future. Thank you.

20 MR. SCHULTZ: Thank you.

21 Questions for Ms. Driskell?

22 MS. DRISKELL: Thank you.

23 MR. SCHULTZ: Thank you.

24 Mike Miller.

25 Mr. Miller, we're running a little behind on

1 our five-minute --

2 MR. MILLER: Okay. I'll go quick.

3 My name is Mike Miller. I'm an owner with
4 Kinect Physical Therapy in Arizona. We're a small
5 clinic. And I'd like to thank the Commission for your
6 efforts in trying to improve our reimbursement as
7 therapists. We're a small -- very small company, not
8 very big, and I've been practicing for over 20 years
9 now, and I used to see probably anywhere from 10 to
10 20 percent workers' comp in my business. That has gone
11 all the way down to 2 percent over -- over the last few
12 years, just because we won't sign up with any networks
13 that try to lower our fees or lower what we'll take.
14 We just won't take it anymore, and we can't. We lose
15 money when they are trying to get us down to \$50, \$60 a
16 visit. We just cannot provide care for that -- at that
17 cost anymore. And I have some great staff that will
18 not let us sign those contracts anymore. A lot of
19 these networks do not share with us how much they get
20 on the back end. They pay us what we sign, but they
21 won't share us with us what the ultimate cost -- or
22 what they ultimately have been reimbursed over time.

23 As a provider, we carry -- we carry the
24 largest burden for providing treatment and care with
25 salaries and overhead. Our salaries continue to go up

1 every year, and our reimbursement continues to go down
2 every year, and we applaud you for helping us to raise
3 our -- raise our reimbursement rate through the
4 proposed limits that you're proposing on the networks.

5 Physical therapists need the support of the
6 Commission to ensure that patients continue to receive
7 the highest quality care at a fair rate, and we applaud
8 you for doing that and helping us to -- to achieve
9 that. We must also continue to inform other small
10 practices about the importance of -- the pitfalls of
11 signing contracts that don't -- that are not
12 transparent, also, and you guys are helping -- will
13 help that along the way. We've signed -- like I said,
14 some of these networks we have signed contracts with at
15 a higher rate, but they still will not refer to us
16 because they have other contracts within their network
17 that pay lower, so signing contracts sometimes with
18 these networks doesn't really do us any good because
19 they have other providers in that network that are
20 taking less, and they funnel those referrals to those
21 providers, and it's just not transparent. I think if
22 the Commission could require these networks to prove to
23 the Commission that they are equitably distributing the
24 referrals to everybody within the contract, that would
25 be great. Thank you.

1 MR. SCHULTZ: Thank you.

2 Questions for Mr. Miller?

3 MR. MILLER: Any questions?

4 MR. SCHULTZ: Nope. Thank you.

5 Michael Winer, is it?

6 DR. WINER: Winer.

7 MR. SCHULTZ: Winer, okay.

8 DR. WINER: Thank you for allowing me to
9 speak. I apologize for my casual dress, but this -- I
10 had to add this to my schedule, and this was a spring
11 cleaning day, doing moving duty and stuff like that.

12 Anyway, I'm an orthopedic spine surgeon. I
13 was in practice in Missouri in 1975, so I've been
14 around a long time. I am probably one of the only
15 people here, maybe there are a couple, that remember
16 the yellow California relative value scale. That
17 was -- I used that when I revamped the group that I
18 joined in Missouri, revamped their billing practices to
19 an RBR -- to a relative value scale. Ultimately, based
20 on an Arizona lawsuit that got up to the Supreme Court,
21 that yellow book was deemed unconstitutional because it
22 considered physicians were fee sharing and in cahoots,
23 et cetera, when actually the relative value scale just
24 allowed physicians to make sense out of all these
25 different procedures in orthopedics that we do,

1 whatever different offices would use different factors.
2 So it wasn't setting fees; it was relative value.

3 A few years later the government decided that
4 it was to their advantage, and they came up with the
5 RBRVS, and I really think that that is a -- makes a lot
6 of sense. And I did not understand when I first came
7 here in '93 -- I presented to the ICA in I think '95
8 and '96 about add-on codes and secondary procedures,
9 and I want to applaud the Commission because they
10 listened and they accepted the concept of secondary
11 codes. These are codes that you do in conjunction with
12 something else, and it didn't -- they're already
13 devalued. Not to go into a lot of detail with that. I
14 really think Jackie covered everything very, very well.
15 I agree with what Chic had said.

16 One of the things that you said, though, is a
17 key point. You have to understand how RVUs are set up.
18 You have to understand how surgeons get reimbursed for
19 the care they provide. Workers' compensation, as
20 you've been told over and over again, is by far more
21 complex. There is more visits. There is more -- there
22 is more care. There is more phone calls. There is
23 more forms. But what wasn't mentioned is that when a
24 relative value for procedures is dictated, half of that
25 relative value is what we do as surgeons in the

1 operating room and half of that value is what we do
2 outside the operating room. So if I have -- if I have
3 a Medicare patient, when I used to take Medicare, if I
4 have a Medicare patient who came in with a herniated
5 disc, I didn't have to get authorization. I had to do
6 the assessment of risk, indications, alternatives, have
7 them sign, get their medical clearance to do all that
8 stuff. Once I -- I would do the surgery. After the
9 surgery, the majority of patients in the private sector
10 will do well. We see them one or two times, and we're
11 done. So the amount of work we do outside the
12 operating room on the average patient is a tenth, if
13 not even less, of what we have to do in work comp.

14 So when you say that you looked at the
15 relative value of some of these procedures -- and my
16 practice -- I've always -- when I was in Missouri it
17 was the same way, and when I'm here it's the same way.
18 My practice is a very niche practice. Orthopedics is a
19 very broad field. I have a very vertical practice. I
20 take care of lumbar degenerative backs. I get a lot of
21 complicated failed backs, pseudoarthroses, patients who
22 have had surgery that didn't turn out either for a
23 wrong diagnosis or under diagnosis, whatever. The
24 relative value -- if you say, for example, that
25 decompression of stenosis in a Medicare patient, the

1 relative value, half that work is outside the operating
2 room. In a work comp patient, we have to do probably
3 ten -- five or ten times that amount of work
4 rehabilitating patients because of the delays in
5 getting a lot of these patients to the operating room.
6 They're deconditioned. It takes more work afterwards
7 to get them reconditioned. We have more arguments to
8 get therapy authorized. We have more arguments to get
9 patients into special programs like Recovia where they
10 take some of these patients who have behavioral issues
11 because their condition was delayed so long they now
12 have behavioral issues along with the care. It is by
13 far much more complex, about ten times.

14 So if you have a procedure where you consider
15 half of what's being reimbursed is what we do in the
16 operating room and the other half is what we do outside
17 the operating room, every spine -- every orthopedic
18 surgeon that was up here, Dr. Nassar and Dr.
19 Greenfield, have said it's complicated, but that is
20 taken into the system. If you use the RVUs for complex
21 procedures, for spine procedures, for surgical
22 procedures, in a non-work comp basis and then apply it
23 to work comp, you have to understand that that 50
24 percent of that RVU is so undervalued in work comp that
25 you are really creating a situation where you will have

1 surgeons like me who will -- who will stop seeing work
2 comp or will not make it a priority.

3 One of my friends, Michael Wolff, is a
4 physiatrist in town. He treats a lot of work comps.
5 He gave me permission to -- he apologized he could not
6 be here, but he basically said the same thing, that in
7 their practice they have a priority of treating work
8 comps. They treat a lot of work comps. But if they
9 get paid only a little bit more and no more than the
10 private contracts, they're going to stop seeing work
11 comp, or it will no longer be a priority.

12 We've always had -- what's that? I'm sorry.
13 But, anyway, I think the one thing I have to add -- I
14 agree with what the other surgeons said, but the one
15 thing I have to add is this is not just complaining
16 about how much work we have to do in work comp. This
17 is looking at the basic of how our RVUs are determined,
18 and when you look at that RVU, 300 percent on a complex
19 spine case versus an uncomplicated private case is
20 inadequate reimbursement for the amount of time we put
21 in. And the only reason that we do that is some of us,
22 like Dr. Greenfield said, understand how to work in the
23 work comp community, how to provide what they need, how
24 to do the ratings, and therefore we get those
25 referrals. And unless you continue to provide for that

1 in a reimbursement side, you're going to lose the
2 quality physicians, just like Medicare is losing
3 quality physicians because they treat physicians as
4 criminals when they make billing errors. They're
5 treated as criminals. So that's why a lot of sole
6 practice -- I could not continue to see Medicare
7 because of the risk of Medicare coming and doing an
8 audit and just finding I didn't do rectals on my back
9 patient, therefore, I've overbilled, and they charge me
10 and treat me like a criminal.

11 MR. SCHULTZ: Questions?

12 Thank you.

13 Okay. Sara Sparman.

14 MS. SPARMAN: Good afternoon, Chairman,
15 members of the Commission. My name is Sara Sparman.
16 I'm here on behalf of the Arizona Self-Insured
17 Association. ASIA represents some of the largest
18 employers here in Arizona. We have Fry's,
19 Freeport-McMoRan, APS, SRP, Banner, UNS Energy,
20 Maricopa, and a number of public entities, most of the
21 public entities here in Arizona.

22 We have reviewed the proposed fee schedule.
23 We do have some concerns in Section 5 relating to
24 networks. We appreciate some of the underlying
25 financial concerns the providers have, and we'd like to

1 work with the Commission and staff and other
2 stakeholders in potentially coming up with a solution
3 to address those concerns. We do believe, however, the
4 proposed language at this time could potentially have
5 unintended consequences moving forward. We -- some of
6 our member plans did take a look at what their savings
7 would have been in the last year, what their cost
8 saving utilizing networks has been in the past year.
9 Our accounting members estimate in 2016 they received
10 \$1,800,000 in cost savings by utilizing networks.
11 Freeport estimates approximately \$1,300,000 savings in
12 2016. The Arizona School Alliance for Workmen's
13 Compensation, which represents about approximately
14 60 percent of our school districts, estimated -- or
15 realized approximately \$4,000,000 in utilizing networks
16 between July '16, July 2016 and April 2017, so we've
17 seen some significant cost savings in the utilization
18 of networks and being able to -- to work with those
19 networks and manage our contracts with providers.

20 Obviously, the -- our second concern involves
21 the possibility by adding these -- and I don't want to
22 say arbitrary because there is some findings about why
23 10 percent -- or 90 percent of the providers, why the
24 levels you had set on the fee schedule were -- we
25 believe that potentially this could encourage an

1 anticompetitive nature in Arizona. Some of those
2 network markets -- or those good networks might
3 actually be encouraged to leave the Arizona market in
4 its entirety, so those are just a couple of our
5 concerns.

6 I reiterate we agree wholeheartedly with what
7 Ms. Vines explained as well.

8 MR. SCHULTZ: Thank you.

9 Any questions for Ms. Sparman?

10 Once again, I'd appreciate any written
11 comments that you would submit. I understand there are
12 savings to using networks, but I also understand that a
13 number of self-insureds are in the process of
14 establishing their own networks just because of the
15 lack of transparency, their lack of visibility to what
16 the providers are actually being paid, and the concerns
17 for the quality of the treatment for the patients due
18 to the network intervention in the system, and so
19 anything that you could provide us in terms of
20 information, not just about the discounts but about the
21 costs to achieving those discounts, would truly be
22 appreciated as well as any outcome information.

23 MS. SPARMAN: Absolutely. And I believe some
24 of our member plans will be making comments as well.

25 MS. ORCHARD: Mr. Chairman --

1 MR. SCHULTZ: Yes.

2 MS. ORCHARD: Sara, it's my understanding that
3 the language presented to us does not preclude
4 employers or companies or public entities to negotiate
5 whatever discount they want to negotiate. This does
6 not limit that in any way.

7 MS. SPARMAN: Correct.

8 MS. ORCHARD: I just want to make sure that's
9 your understanding as well.

10 MS. SPARMAN: Yes.

11 MS. ORCHARD: Thank you.

12 MR. SCHULTZ: Karen Ruiz and Pablo Ruiz.

13 MR. RUIZ: Good afternoon.

14 MR. SCHULTZ: Good afternoon.

15 MR. RUIZ: Chairman, thank you. Staff
16 members, thank you. Pablo Ruiz, Karen Ruiz from White
17 Tanks Physical Therapy in Goodyear, Arizona, and really
18 we would like to address Item 5 that Ms. Kurth brought
19 forth in reference to the predatory networks that you
20 brought forth. So I know that me dealing with the
21 patient care on a daily basis over 25 years, 35 years,
22 and Karen dealing way more with the administrative
23 level, I would like her to go ahead and speak in
24 reference to that.

25 MR. SCHULTZ: Thank you.

1 MS. RUIZ: Really, what we have seen in our
2 very small clinic in the West Valley is patients that
3 have been referred to us by their physician or they're
4 familiar with our clinic because they've spoken with
5 friends, they'll be referred to us, and we go through
6 the process of getting authorization. They are then
7 contacted by a nurse case manager or an adjuster and
8 told that they cannot be seen in our clinic because we
9 are not in network. And we go about the extra effort
10 to indicate to injured workers that they and their
11 physician do have a right for the patient to be seen
12 where they choose and that we will get the
13 authorization and they can receive treatment in our
14 clinic.

15 I think that what happens is patients or the
16 injured worker get confused. They don't know their
17 rights, first of all. And they get confused by the
18 term "in network" or "preferred provider," and what
19 they are thinking is there is an assumption of the
20 quality of care, that if you're not in the club, which
21 we recognize is offering the greatest discount,
22 possibly you're not providing the best care, or they
23 feel pressured that if my employer is paying for this,
24 well, then I need to go where they tell me that I need
25 to go. And so we have gone about, as I said, the extra

1 effort of educating the injured worker and even gone to
2 the extent of contacting physicians to let them know we
3 will fight for this patient's right to be seen in our
4 clinic, and we just want to inform you that a patient
5 does have the right to be seen.

6 MR. SCHULTZ: Thank you. Questions?

7 MR. RUIZ: The last comment I would just like
8 to say is I'd like to endorse Cynthia Driskell and
9 Mr. Miller, both physical therapists, and back them up
10 with their commentary.

11 MR. SCHULTZ: Okay.

12 MS. RUIZ: Thank you.

13 MR. RUIZ: Thank you.

14 MR. SCHULTZ: Mark Hyland.

15 MR. HYLAND: Good afternoon, Mr. Chairman and
16 Commissioners. I'm happy to be here. Thank you for
17 the opportunity. I'm here in support of the physical
18 medicine, RBRVS --

19 MR. SCHULTZ: And you are?

20 MR. HYLAND: Oh, I'm sorry. I'm Mark Hyland.

21 MR. SCHULTZ: Representing?

22 MR. HYLAND: Representing STI Physical Therapy
23 & Rehab. We're a provider of physical therapy and
24 rehab, occupational medicine. Been doing -- involved
25 with the work comp system for 25 plus years, and we've

1 operated a network. Networks are not bad. We're not
2 here to bash the network, just some of the practices of
3 the networks.

4 But I first want to say I'm here to support
5 the relative value based system. I've been to a lot of
6 these before. I think it takes a lot of work to do
7 these things the way we're doing them and the
8 comparisons. I think it makes sense scientifically. I
9 certainly don't -- I'm not commenting on what my
10 colleagues, surgeons have mentioned as far as it
11 goes -- as far as physical medicine and rehab goes and
12 the codes we use. I think it works, and we're
13 supportive -- we're in support of that.

14 But as far as the networks go, I don't really
15 want to -- you've heard Cynthia, Pablo, Mr. Miller and
16 the others. You can have good networks, okay. And
17 I've heard the word "legitimate" used today. There is
18 legitimate networks that are going to be in existence
19 regardless of what you do here, so I am in support of
20 that paragraph 5 for sure.

21 I'm going to tell you we've been impacted so
22 heavily. Our workers' comp has gone down
23 significantly. We've been doing work comp, and we do
24 it well. We do active rehab. We get people back to
25 work. We know what it's about. But these networks

1 have harmed us. We've lost business, thousands of
2 dollars. Our president can speak to that, if he wants
3 to, but I know it's a lot of money.

4 And they're interfering with the care.
5 They're delaying care. I heard the gentleman from the
6 PPO association talk. Listen, they are not speeding up
7 care. They're delaying care by a week or longer.
8 Arizona providers -- Arizona providers are hurt, but
9 who is hurt more? The injured worker and the employer.
10 They're getting no benefit from this, no benefit. So
11 legitimate PPOs and networks will still exist. This
12 will not harm them in any way.

13 We operated a small network. We didn't charge
14 providers money. They knew what they were getting on
15 the contract. These self-insured employers will not be
16 affected because they can still negotiate discounts
17 with us directly, just not through a network that's
18 taking over half of our money. We tried participating
19 in these. We tried to play their game. It didn't
20 work. The administrative burdens they put on us are
21 immense. The payments are low. We got out. We got
22 out. So we did try. I've got -- we've got perspective
23 from all aspects, operating as a provider, operating as
24 a network, small network. They do -- they do work, and
25 they do provide utilization review and all the other

1 things that -- all the positive, the credentialing.
2 These are positive things. They can do that, and they
3 can still operate without making money, significant
4 money off the backs of the providers. That is going
5 overseas, by the way, not staying in Arizona.

6 Thank you. If you have any questions, I'll be
7 happy to answer them.

8 MR. SCHULTZ: Thank you.

9 Questions? Thank you.

10 Marc Osborn.

11 MR. OSBORN: Thank you, Mr. Chairman.

12 For the record, my name is Marc Osborn. I'm
13 here on behalf of PCI, which is Property Casualty
14 Insurers Association of America. We represent some of
15 the larger workers' comp carriers.

16 First I'll associate my comments with my
17 friends at CopperPoint, given that they're one of our
18 larger members so I always like to reflect their views.
19 I have a couple of things to say, and I think my focus
20 of my comments is going to be on that Section 5. I
21 appreciate the idea that the Commission is expecting to
22 provide transparency between insurers in the networks
23 that were provided, but I believe that's a contract
24 issue between the insurer and the folks that are
25 providing a service for that. If they are not open,

1 show their books to us in a way that makes us happy, we
2 will shop around to other providers. If their fees are
3 excessive, we're going to be the very first ones who
4 are going to put pressure on them to reduce their fees
5 because it impacts our bottom line, so I appreciate the
6 willingness to kind of step in between that
7 relationship, but I think it's inappropriate in this
8 context.

9 I also want to think through this idea of
10 transparency and some of the other issues as it relates
11 to insurers. The context we're looking at here is a
12 fee schedule. Network add-on fees, some of the other
13 things I think are better reached from an insurer
14 perspective -- I can't speak to the self-insured --
15 through the Department of Insurance. If there are,
16 quote, shadow networks or other things that insurance
17 companies are operating, that's the more appropriate
18 venue to take care of those regulatory issues and not
19 through the context of a fee schedule.

20 So I think we need to kind of look at the
21 scope of this fee schedule and kind of refine it down
22 to what it should be, and so we're happy to sit at the
23 table and kind of work through some of these issues. I
24 think we have a fundamental issue with the idea of
25 stepping in and trying to define what our networks pay,

1 what they're going to reimburse. And I know there is
2 the idea that, okay, we can create our own networks,
3 but what you're doing is saying, if you limit our
4 ability to contract out networks to 10 percent, we have
5 to find -- the math has to work for us, that it's, you
6 know, cheaper for us to create our own network. And I
7 think what you're going to see is there is a reason why
8 many of our plans contract out, and if that scale tips
9 the other way in the normal marketplace, then let that
10 occur and don't use a regulation to kind of dictate the
11 economic terms.

12 With that, I'd be happy to answer any
13 questions.

14 MR. SCHULTZ: Thank you.

15 Questions for Mr. Osborn? None. Thank you.

16 Dianne McCallister.

17 MS. MCCALLISTER: Hi, Mr. Chairman, members of
18 the Commission. My name is Dianne McCallister. For
19 the record, I'm here for Express Scripts. We have just
20 received the proposal recently and are currently
21 reviewing it more, but we want to be on public record
22 we have serious concerns with A(5) and its overall
23 impact on the system and our ability to save our
24 clients and our patients money. We understand the
25 concerns that have been stated here. We echo the

1 comments of Ms. Vines and Marc Osborn and are willing
2 to be a part of that conversation of solutions moving
3 forward, but we do oppose that and hope that the
4 Commission takes steps and address that proposal.

5 MR. SCHULTZ: Thank you.

6 Questions for Ms. McCallister?

7 MS. MCCALLISTER: Thank you.

8 MR. SCHULTZ: Thank you very much, especially
9 for your brevity.

10 Laura Markey.

11 MS. MARKEY: Good afternoon. I'm going to be
12 brief, too, because most of my colleagues in the
13 physical therapy world have touched on the issues that
14 I wanted to present, but I have to tell you a workers'
15 comp patient versus a Medicare patient in my world,
16 they're both a challenge, and they're both difficult,
17 and if you've ever been to physical therapy our clients
18 spend at least an hour, hour and a half in the clinic,
19 and that has a value to it. We build relationships
20 with all of our clients, workers' comp or not, so I
21 appreciate your open-mindedness. I appreciate your
22 transparency when it comes to going and moving toward
23 the RBRVS system, and it's something that we've been
24 working with with Medicare, and it works out well, and
25 it puts a value on what we do based on research, and I

1 think that's -- I think that's a very good way to go.

2 I also wanted to talk about the challenges
3 we've had with some of the network situations. I have
4 a small practice up in Prescott, Center for Physical
5 Excellence, and we, too, have been approached by
6 networks that maybe will offer the insurer a 10-percent
7 margin of profit, but then on the backside they're
8 taking 30 percent off of what I'll get paid for rehab,
9 so I have had to turn away workers' comp patients from
10 my practice because I can't take the discounted rate on
11 the backside from the clients that I'd really like to
12 work with. And it's really important from a physical
13 therapy standpoint that we have the time to work with
14 these people and get them to the quality of life,
15 whether it's return to full duty work or whether it's
16 to take care of themselves at home, if they end up
17 being in some shape or form of disability.

18 I also have been challenged with the -- some
19 of the utilization review processes asking for a
20 progress note every two, three visits, or in some cases
21 a daily progress note on patients in the workers' comp
22 world that in physical therapy is almost -- it's
23 unrealistic, because progress does take place
24 incrementally, but it's like losing weight. You don't
25 step on the scale every day. You report progress when

1 it is, I guess, a noticeable change.

2 So I want to thank you for your time, and I do
3 support you guys and your input on the 10-percent cap
4 and thank you for everything you're doing.

5 MR. SCHULTZ: Thank you.

6 Questions for Ms. Markey?

7 And I want to thank you for coming so far to
8 share with us.

9 MCCALLISTER: It's important.

10 MR. SCHULTZ: Weston Montrose?

11 MR. ENGLE: He had to leave. He had to leave.

12 MR. SCHULTZ: Okay. Is there anyone that
13 wants to speak on his behalf?

14 MR. ENGLE: I can. I'm on the list as well.
15 I'm Darryl Engle.

16 MR. SCHULTZ: Yes, you are. You're next.

17 MR. ENGLE: Great.

18 Good afternoon, Commissioners. I'm Darryl
19 Engle. I'm a workers' comp attorney. I've been
20 practicing not quite as long as the gentleman from the
21 AMA, but also quite a long time. I also belong to
22 AALIW, which is a group of attorneys who are active
23 with the legislature. I think we've tried to be active
24 with the Commission as well.

25 We've mostly heard today from the medical

1 community. I just wanted to say something similar from
2 the legal community, and that is we are concerned as
3 attorneys for our clients, and what we're concerned
4 about is that as we stand here today there is really
5 only a small group of doctors who practice in the
6 workers' comp arena, and you've heard some here today
7 who talk about diminishing their client base of
8 workers' comp patients. That's our concern, that if
9 these fee schedules result in reduction in payments to
10 the doctors that that pool is going to be reduced and
11 our clients are going to lose out on having the good
12 care that they've had so far and getting them --
13 helping them get back to work.

14 So those are my comments. I hope they're
15 brief enough, and I just wanted you to hear that from a
16 legal perspective. Thank you.

17 MR. SCHULTZ: Thank you. Any questions? All
18 right.

19 And, Mr. Engle, if you would please transmit
20 to your group -- I assume AALIW will be making some
21 written comments, and once again it will be very much
22 appreciated if they include specific data beyond the
23 hyperbole, rhetoric about physicians leaving, because
24 as I stated before we've looked very carefully at other
25 places to determine sort of what the tipping points are

1 and have carefully challenged ourselves to make sure
2 that the reimbursement provided under the fee schedule,
3 the proposed fee schedule, does not cause physicians to
4 leave. And, in fact, that fee schedule, the fees for
5 administering that fee schedule for the providers as
6 well as other changes we're making are intended to
7 entice physicians to come back into and expand the
8 number of physicians that are willing to treat
9 industrial injuries, and so any comments that you might
10 make that provide concrete evidence would be helpful.

11 MR. ENGLE: Thank you. We'd like to be part
12 of that process. Thank you very much.

13 MR. SCHULTZ: Okay. Last is our list of folks
14 who haven't signed slips. There are people that have
15 come in since. Is there anyone else who wishes to make
16 public comments before we adjourn? I would like to
17 remind you once again that you have until May 11 to
18 provide written comments.

19 And at this point we're going to -- we're
20 going to recess for a few minutes, 10 minutes,
21 15 minutes, and move the balance of the Commission
22 meeting upstairs to the third floor conference room.
23 Thank you all for coming.

24 (The proceedings concluded at 2:38)
25

C E R T I F I C A T E

I HEREBY CERTIFY that the proceedings had upon the foregoing hearing are contained in the shorthand record made by me thereof, and that the foregoing 70 pages constitute a full, true, and correct transcript of said shorthand record, all done to the best of my skill and ability.

DATED at Phoenix, Arizona, this 10th day of May, 2017.



Deborah L. Wilks, RPR
Certified Court Reporter
Certificate No. 50849

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